



2. The Master Program outlines the nature and volume of patient care HHS will need to provide in the next 20 years and the facilities we think we will need to deliver that care.
3. The Master Program is only one aspect of the long-term capital planning process for Ontario hospitals. It is not a detailed plan for the capital projects we require today, rather it is a vision of the future for HHS.
4. Our vision described in the Master Program is based on input we received from our community, workforce and physicians through town halls, focus groups, community events, surveys, and Patient-Centered Working Groups.
5. Data collected as part of the Master Programming process shows a need for 50% more physical space in the next 20 years to deliver care given predicted population growth.
6. HHS' current facility footprint, with services spread across numerous large hospital sites, is not well-designed to provide the care people will need from us in the future.
7. To address these challenges, we are looking in detail at the lifespan of all our existing facilities, their physical limitations and opportunities to pursue the construction of new facilities.
8. Our long-term vision is to build new facilities for our Hamilton-based programs and services at as few as two acute-care campuses, investing in new buildings and creating purpose-built space for programs that are outgrowing their current facilities or that would benefit from being co-located with other HHS services.
9. We still have a long way to go - the final draft of our Master Program requires approval from our Board of Directors in June, followed by approval from the LHIN Board of Directors in the fall. If approved by our Board and the LHIN, it will then go to the MOHLTC for discussion. We expect it to take a year or more before we have a final capital redevelopment plan agreed upon by our Board, the LHIN and the MOHLTC. In the meantime, we will continue making capital improvements to all our current facilities.
10. A great deal of planning is required before any major decisions around facilities can be made and a lot can happen in 20 years. Throughout the planning process, we will continue to assess our vision and engage staff, physicians, partners and community members.



## #FacesofOHF

Check out *Our Healthy Future's* #FacesofOHF social media campaign, showcasing real people with real stories.

View all of the #FacesofOHF at [OurHealthyFuture.ca](http://OurHealthyFuture.ca) or on HHS' [Twitter](#) or Facebook pages.

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*Please consider sharing this series on HHS' clinical vision with your teams.*

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