



Our Vision

Rebuild where we provide care

- [50% physical growth](#) required to meet patient needs and modern standards
- Focus on acute care growth at 2 sites - [Hamilton General Hospital](#) and [Juravinski Hospital and Cancer Centre](#)
- A new [Children's & Women's Hospital](#)
- Relocate [St. Peter's Hospital programs](#) into purpose-built space
- Rebuild [West Lincoln Memorial Hospital](#)

Rebuild how we provide care

- Increase community points-of-access to HHS care and expertise
- Move outpatient services into new settings - in partnership whenever possible
- Investigate the viability of mobile clinics and web-based, virtual care options
- Continue to re-organize programs and services around patient pathways
- Reduce the transactional and episodic nature of hospital care
- Collaborate with patients and their families before, during and after their hospital visit
- Activate patients at risk before they have a health crisis

A population health approach

- [Population health](#) takes into account the entire range of factors that determine a person's health - income level, housing stability, education, social supports, and more

What won't change

- HHS will still have the same core programs and services it does today
- There will be the same number of emergency departments and labour and delivery locations
- [Day surgery](#) will continue to be performed at all Hamilton acute care sites

The Planning Process

The Ontario Ministry of Health and Long-Term Care requires hospitals to follow a five-stage [planning process for capital redevelopment](#) (outlined below). We have completed Part A of Stage 1 and Stage 1 Part B is underway.

Stage 1 PART A Master Plan

(includes all program and service elements)

This is our 20-year vision developed with extensive involvement from the community, staff and physicians. It outlines projected community needs, and the model of care, services and facilities we'll require to meet those needs. We started this work in March 2015.

The HHS Board of Directors approved our Master Plan in June 2016. It is now being reviewed by the Hamilton Niagara Haldimand Brant Local Health Integration Network and the Ministry of Health and Long-Term Care.

Stage 1 PART B Master Program

(includes all physical and cost elements)

In fall 2016 we have started work on the next stage of planning, which adds more detail to the high-level vision, including a multi year infrastructure plan, technical building assessment for each of our sites, business case for the facility development plan, and estimated project timelines. This will take another year or more to complete. We'll continue to seek input from the community, staff and physicians during this phase of planning.

Stage 2 Functional Program

This stage includes a detailed look at our programs and services and how these fit into facility planning. It defines the scope of the project in terms of the programs and services being proposed. The Functional Program also describes staffing impact, major equipment and space requirements and required department adjacencies.

Stage 3 Preliminary Design

During this stage, preliminary block and sketch level design development is done. Details about all major components, timelines and costs are prepared and submitted for approval.

Stage 4 Working Drawings

This is the pre-construction phase, when detailed working drawings are developed and contract documents for tender are drafted and submitted for approval.

Stage 5 Implementation

Approval to award the tender takes place and construction begins.

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